Cadott Community School District Strategic Plan 2021-2026

Vision: In the School District of Cadott Community, we engage our community, support our educators, and ensure all students achieve high levels of learning.

"The mission of the Cadott Community School District is to challenge each and every student to reach his or her full potential."

Continuous Improvement

The models of continuous improvement will drive the strategies and results from the system level to the classroom level.

Student Learning and Achievement

Goal 1: We currently "meet expectations" on the DPI report card. We will "exceed expectations" on the DPI report card

Strategic Actions:

- a. We will develop and implement personalized learning strategies (strength-based instruction) through participation in the Research to Practice Inclusive Communities Grant and co-plan, co-learn, co-serve instructional approach
- b. We will implement the classroom continuous improvement cycles of plan, do, study, act and involve students in their own learning through a plus/delta process
- c. We will improve the alignment of the curriculum rigor to the standard appropriate expectations.

Goal 2: 100% of students will complete an Academic and Career Plan to prepare for post-secondary options

Strategic Actions:

- a. We will develop and implement a structure for five year ACP implementation.
- b. We will provide outreach activities for families on ACP plans and a student's progress through the plan.

Goal 3: We will increase from 76% to 85% of students participating in at least one athletic or extra-curricular activity

- a. We will survey students to determine interest areas for extra-curricular participation.
- b. We will hold a student activity fair to increase awareness of options for participation.
- c. We will survey families to determine outside of school activity participation (i.e. boy scouts, 4H, youth group, etc)

Student Social and Emotional Growth

Goal 1: We will improve student scores on the social emotional assessments in the district (increasing protective behaviors such as resiliency, self-management, self-awareness, relationship skills, and responsible decision making)

Strategic Actions:

- a. We will assess all students with a social-emotional screener to develop baseline data.
- b. We will communicate social emotional learning data with stakeholders.
- c. We will ensure the social emotional learning lessons are presented in a consistent manner.
- d. We will expand access to school-based mental health services.

Goal 2: Current regular attendance rate is 88.9%. Attendance rate will be above 91%

Strategic Actions:

- a. We will ensure consistent attendance/discipline procedures across the buildings and the district.
- b. We will develop and follow a specific pre-truancy process including a connection with a staff member and engagement with the students' family to identify the root cause(s) of absences and improve student engagement.

Goal 3: Suspension monthly average is currently 7 OSS/ 43 ISS goal is below 5 OSS/ 20 ISS

- a. We will develop and use restorative practices as part of an equitable multi-level system of support (RtI) that includes various tiers of intervention, aligned to students' specific needs.
 - i. We will develop and use behavior analysis processes and the assessment of missing skills and unsolved problems to provide appropriate support.

Staff Engagement

Goal 1: We will improve the PLC Fidelity Rubric Results: Jr./Sr. High from 2.8 to 4.0 Elem from 3.5 to 4.5 (focusing on shared mission and vision, collective commitment to improvement, and increased use of data with aligned systems)

Strategic Actions:

- a. Staff will use the fidelity rubric to review their own team effectiveness.
- b. We will do a mid-year check on the PLC fidelity rubric with individual team goal setting.
- c. We will provide information on the rubric items and definitions.

Goal 2: We will increase the number of staff who would recommend our district to a family for their child from 4.02 to 4.6 on a scale of 1 to 5 (61.5% agree or strongly agree/ 87.5% neutral, agree, or strongly agree)

Strategic Actions:

- a. We will host sharing sessions to develop camaraderie and share what they value in the school and are proud of.
- b. We will provide time after professional development for teacher planning and sharing out to colleagues.
- c. We will increase STEM integration opportunities within the curriculum
- d. We will provide time and incentives for staff to complete the employee engagement survey

Goal 3: Less than 4 staff rated as "proficient" will leave for similar employment each year.

- a. We will utilize the employee engagement survey- including reporting back results and related actions.
- b. We will remain competitive with salary and benefits in the region.
- c. We will conduct exit interviews with staff who leave the district.

Community Engagement

Goal 1: We will develop at least two specific venues for communication with community members, the School Board and District Administrator

Strategic Actions:

- a. We will livestream regular board meetings and athletics for community members.
- b. We will promote the Annual meeting with the community.
- c. We will work with local business to determine options for communication
- d. We will meet with local municipalities to work together on shared goals.

Goal 2: We will provide at least one learning opportunity to community members through after-school or weekend courses each year

Strategic Actions:

- a. We will provide opportunities for input through surveys on learning priorities for community courses.
- b. We will determine a learning opportunity and offer it to those in the community.

Goal 3: We will increase students participating in Youth Apprenticeship and Work-based learning by 25 % Baseline 8 students in Youth Apprenticeship

- a. We will work with local businesses and businesses within driving distance to develop relationships.
- b. We will provide support to students and business to ensure success with apprenticeships.
- c. We will offer structured work-based learning opportunities for students and businesses who are not able to fulfill the hour requirements of Youth Apprenticeship.

Enhancing Facilities and Maximizing Resources

Goal 1: We will maximize state aid to reduce the mil rate

Strategic Actions:

- a. We will increase our fund balance to cover short term borrowing needs.
- b. We will advocate for resources and grants for broadband expansion including research and support for grant applications
- c. We will utilize the state aid formula over time to increase the aided expenses in the district and decrease local levy.

Goal 2: We will implement facility improvement plans that reflect community pride and priorities

Strategic Actions:

- a. We will develop a long term 25 year facility plan that includes high quality educational improvements.
- b. We will continue to improve facility maintenance prioritizing areas of input from the strategic plan sessions.

Goal 3: We will increase student enrollment attendance from 754 to 850

- a. We will promote the positive opportunities in a smaller school district.
- b. We will explore charter school opportunities.
- c. We will increase partnership coursework with post-secondary schools in our region.
- d. We will increase our summer school opportunities for students